

<b>SUBJECT:</b>	<b>VISION 2020 – REMARKABLE PLACE PROGRESS REPORT</b>
<b>DIRECTORATE:</b>	<b>COMMUNITIES AND ENVIRONMENT</b>
<b>REPORT AUTHOR:</b>	<b>SIMON WALTERS, DIRECTOR OF COMMUNITIES AND ENVIRONMENT</b>

## **1. Purpose of Report**

- 1.1 To provide to Performance Scrutiny Committee an update on progress towards the *Let's enhance our remarkable place* strategic priority in Vision 2020.

## **2. Executive Summary**

- 2.1 This report focuses on progress made on the *Let's enhance our remarkable place* strategic priority, and covers both those projects being progressed in the first phase of delivery, along with the 'day to day' service activities that happen across the council that are vital to the delivery of this priority.

## **3. Background**

- 3.1 Vision 2020 was published in January 2017, and contains four strategic priorities (*Let's reduce inequality; Let's drive economic growth; Let's deliver quality housing; and Let's enhance our remarkable place*), along with an important strand of work focusing on *High performing service delivery*.
- 3.2 As part of the arrangements for managing and monitoring progress of Vision 2020, the council established four Vision Groups along with a High Performing Services Board, each with a Corporate Management Team lead.
- 3.3 It has been agreed Performance Scrutiny Committee will receive a report each quarter from one of these Vision Groups to enable them to look in more detail at the progress of that Vision Group's work programme. This is the fourth of these reports, and focuses on the work of the Remarkable Place Vision Group.
- 3.4 The Remarkable Place Vision Group leads on delivering the council's aspirations under the *Let's enhance our remarkable place* strategic priority. These are;
- Let's show the world what Lincoln has to offer
  - Let's cherish and enhance our natural environment
  - Let's preserve the unique character of our city
  - Let's deliver a rich and varied cultural experience
  - Let's provide interesting, exciting and vibrant places to enjoy
- 3.5 In addition to all the 'day to day' services the council offers which is central to the delivery of these aspirations, a programme has been developed to ensure the

delivery of this strategic priority.

#### **4. Position Statement (Appendix A)**

- 4.1 The Position Statement is attached to this report as Appendix A. It captures the 'day to day' work by the council that is integral to delivering this strategic priority. This was captured to ensure we understand what our current baseline is for delivering this priority, and to recognise how staff across the authority have a role in delivering Vision 2020.

#### **5. Remarkable Place Project Monitoring Table (Appendix B)**

- 5.1 This provides an overview of the projects being delivered in the first phase of this strategic priority, and is attached to this report as Appendix B.
- 5.2 There are 15 projects covered in Appendix B which represent the programme for the first phase (in addition to the Sincil Bank Regeneration Scheme which is covered separately in Appendix C).
- 5.3 Despite only being in the first phase of Vision 2020, there has been overall strong progression of this strategic priority, with a number of key achievements:
- A new £400k CCTV system has been installed, and is now operational in the city centre.
  - A new volunteering scheme to encourage more residents to get out and active in parks and open spaces across the city has been launched.
  - The council has undertaken a £1.5m re-development of Birchwood Leisure Centre. The internal works are complete and a soft opening has taken place, with many visitors already enjoying the new facilities. This has received positive reception across local and regional media.
  - In order to ensure our allotments are used well into the future, the council has commenced phase one capital investment of £650k.
  - The £4m Boultham Park Restoration Project has been largely delivered alongside partners Linkage Community Trust.
  - Following the opening of Lincoln Central Car Park, the Directorate of Communities and Environment has successfully assumed operational management.
  - Phase One of the Christmas Lights Replacement Project in the lower part of the High Street was successfully completed ahead of 'switch on'.
  - Lincoln is the first place in the country to work towards the adoption of Arches. This is a ground-breaking heritage system that will enable Lincoln to show the world what it has to offer.
  - New public toilet facilities have been built and are now available as part of the Lincoln Transport Hub.

Of the 15 projects in Appendix B, one is flagged as complete; 10 are flagged as green which means they are on track for delivery; two are flagged as Amber which means there is some slippage to the milestones; and two are flagged as red which means they have either stalled or been intentionally put on hold to prioritise resources elsewhere.

#### 5.4 Amber projects:

- The Birchwood Leisure Centre Renovation Project has been flagged as Amber. Despite the completion of the internal works and successful opening to the public, a number of works to the outside of the building are ongoing. This, in part, is due to discovery of asbestos in a number of locations.
- The CCTV Installation Project has been flagged as Amber. Despite the successful implementation of the new CCTV system, the free public WiFi system for the city centre has not yet become operational due to a need for further work to ensure General Data Protection Regulation (GDPR) and other data protection legal requirements compliance. A suitable partner company has been identified and is awaiting council confirmation that the system they propose is acceptable.

#### 5.5 Red projects:

- The project to explore options for a new leisure village, has been flagged as Red. This is because it was intentionally placed on hold to prioritise work on Birchwood Leisure Centre and Lincoln Transport Hub.
- The Christmas Lights Replacement Project has been flagged as Red. Despite successful delivery of Phase One, talks are ongoing to secure agreement with partners regarding funding of Phase Two.

### 6. Sincil Bank Regeneration Scheme Monitoring Table (Appendix C)

- 6.1 The Sincil Bank Regeneration Scheme is a large programme of work that cuts across all four strategic priorities. It is most closely aligned to *Let's enhance our remarkable place* and so responsibility for its committee reporting arrangements sits within the Remarkable Place Vision Group.

The scheme has seen a number of successes over the last year, including the development of the partnership led Sincil Bank Place Shaping Strategy. Overseen by the Sincil Bank Revitalisation Partnership, three working groups have been created to drive forward the recommendations made in the Place Shaping Strategy.

In the first phase on the strategy, work is focusing on identifying quick wins to enhance the physical appearance of Sincil Bank. Current projects include piloting CCTV to reduce fly tipping; and refurbishing cast iron street name plates. As the partnership develops the confidence and support of the community, attention will move to addressing longer term issues in the area, including improving the traffic management system, as well as open spaces.

Of the 17 projects in Appendix C, 14 are flagged as green which means they are on track for delivery; and three are flagged as Amber which means there is some slippage to the milestones.

#### 6.2 Amber projects:

- The Portland Street Houses in Multiple Occupation (HMOs) / Hermit Street project has been delayed following a dispute with Landlord regarding access rights. This has delayed the project until a resolution can be identified.

- The project to remove the damaged safety barriers at the High Street / Portland Street junction has been delayed due to Lincolnshire County Council prioritising resources to repair pot holes.
- The project to identify a suitable community use of the former playground site at Archer Street has been delayed due to partner capacity issues.

## **7. Emerging Performance Indicators (Appendix D)**

- 7.1 A set of performance indicators to monitor the outcomes of these projects once they are completed has been developed.
- 7.2 Due to the fact it is still early days and many of the projects are yet to be completed, it is too early to collect many of the indicators. Therefore, performance of this strategic priority at this early stage is largely monitored through the delivery of milestones contained in the project monitoring tables.
- 7.3 Nevertheless, Appendix D does show the indicators allocated to each relevant project, and for those where data can start to be collected, this has been populated.
- 7.4 Over time, as more projects are completed, more performance data will be added to the table to ensure the full range of indicators can be considered by Performance Scrutiny Committee in future Remarkable Place Progress Reports.

## **8. Recommendation**

- 8.1 That Performance Scrutiny Committee consider the progress report of the Remarkable Place Vision Group and refer to Executive.

**Is this a key decision?** No

**Do the exempt information categories apply?** No

**Does Rule 15 of the Scrutiny Procedure Rules (call-in and urgency) apply?** No

**How many appendices does the report contain?** Four

**List of Background Papers:** None

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